

Minnesota's Home and Community-Based Services Rule Statewide Transition Plan

Disability Services and Aging and Adult Services divisions

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I. Background

What is the federal HCBS rule?

In January 2014, the federal Centers for Medicare & Medicaid Services (CMS) released a rule regarding home and community-based services (HCBS). The rule requires that people who receive publicly paid long-term services and supports must receive those supports in the most integrated setting and have full access to the benefits of community living. The rule has requirements for person-centered planning, service settings and opportunities for involvement in the community.

What does the rule mean for people who receive public long-term services and supports?

The rule governs certain home and community-based services, which are sometimes called HCBS for short. HCBS are services people receive in a community setting and are an alternative to those provided in an institutional setting, such as a hospital, nursing facility or intermediate care facility for people with developmental disabilities (ICF-DD).

The rule requires that people:

- Have enough information to make informed choices about the type of services they receive
- Are treated with respect and in a person-centered way so that they can make decisions about how, when and where they get their services
- Have the opportunity to be involved in their community, including living and working in integrated settings and coming and going where and when they want

The rule might mean services will change to be more person-centered. Where people live and work might change to give them more opportunities to interact directly with their communities.

Who is affected by the HCBS rule?

This rule applies to people who receive services through the following programs:

- Alternative Care (AC) program
- Brain Injury (BI) Waiver
- Community Alternative Care (CAC) Waiver
- Community Access for Disability Inclusion (CADI) Waiver
- Developmental Disabilities (DD) Waiver
- Elderly Waiver (EW)

Why did CMS make this rule?

The rule assures that home and community-based services are provided differently from institutional services. Even though the service is not provided by an institution, the setting might have qualities that feel like an institution to the person who receives the services. The rule looks carefully at whether the setting for a service isolates the person from the community. Generally, being isolated means that a person is separated or treated differently from other people who live in the community.

What kind of changes might happen?

The rule requires Minnesota to look at all settings and decide if they have institutional qualities. The federal government has given some guidance and examples about what this means. States must look at such things as the location of the setting and other qualities that isolate people from the broader community.

If the state decides some settings are like an institution, it can either:

- Present information to CMS about why the setting should be allowed for waiver recipients (in some cases, the provider might be able to make changes to meet the rule) or
- Provide a process to support the person while he or she identifies other services or service providers that comply with the new requirements

What additional requirements apply to residential settings?

The rule includes additional standards that apply to residential settings owned or controlled by the provider. These standards relate to qualities such as:

- Eviction and appeals processes
- Choice of roommate if sharing a unit or a bedroom
- Freedom to furnish and decorate
- Control of daily schedule, including access to food
- The right to have visitors at any time
- The setting's physical accessibility
- Individual autonomy with life choices
- Privacy protections

Are there any person-specific exceptions to the standards?

The HCBS settings rule allows the following rights to be modified when people live in settings where they receive customized living, foster care or supported living services:

Have personal privacy (including the use of the lock on the bedroom door or unit door)

- Take part in activities that he/she chooses and have an individual schedule that includes the person's preferences supported by the service provider (this right cannot be modified in customized living settings.)
- Have access to food at any time
- Choose his/her own visitors and time of visits

The modification must be:

- Necessary to ensure the health, safety and well-being of the person
- Based on a specific and individualized assessed need that is justified in the support plan
- Approved by the person through informed consent

The Minnesota Department of Human Services (referred to as "MN DHS" or "we" throughout this transition plan) developed an HCBS rights-modification support plan attachment form (PDF) for case managers/care coordinators, providers and individuals to document and coordinate modifications of a person's rights as described above. We developed a video tutorial to teach case managers that any modification to the requirements will be based on a plan that includes the following:

- The specific and assessed needs of the person that require a modification of rights
- Prior interventions and supports, including less-intrusive methods
- Description of the person's diagnosis/condition(s) or behaviors and related assessed need
- Ongoing data that will be collected to measure effectiveness of modification
- Established time limits for periodic review of modifications
- The persons's informed consent
- Assurance that interventions and supports will not harm the person.

Each person is unique, so considerations for each person's person-centered plan will be different, including the appropriate use of rights modifications. It is therefore vital for person-centered planning teams to include the person in this process, solicit the person's view of the benefits or success of an intervention and consider together an appropriate course of action. The person-centered planning team must consider what is a reasonable amount of time (e.g., week, month, year) to evaluate the effectiveness of an HCBS rights modification plan, based on the individual circumstances, as well as weigh the risk, success and amount of time given for a response. Person-centered planning teams must collect and document data related to the use of positive interventions and supports, as well as less-intrusive methods of addressing the need, before making or amending any modification. The person-centered planning team might need assistance from specific experts, such as a behaviorist or behavior specialist, to aid in the person-centered planning process (e.g., behavior analysis, crisis-intervention plan). The person-centered planning team should document these considerations in the person-centered plan to support the determination of the rights modification plan effectiveness. The person-centered planning team must review modifications on a regular basis, at least

annually, and should never consider them as "standing orders" without time limits. In addition, the person-centered plan and HCBS Rights Modification Support Plan Attachment (DHS-7176H) must be finalized and agreed to in writing, based on the informed consent of the person.

Can states set higher standards for home and community-based settings?

The regulations set the minimum requirements. Minnesota DHS has elected to set higher standards for what constitutes an acceptable HCBS setting for designated new service settings. You may find more details under <u>Tiered standards for providers</u> funded by BI, CAC, CADI or DD waivers in the transition plan.

What is the HCBS rule transition plan?

The federal government is allowing states until March 17, 2022 to comply fully with the new settings requirements. All states, including Minnesota, submitted a transition plan to CMS and are working to refine and agree to steps in the plan. The plan includes a review of current settings as well as all related state regulations and policies. The reviews will determine what changes the state needs to make to comply with the rule.

II. Minnesota's vision

Disability services:

For many years, it was common for people with disabilities to live their lives separately from their families and friends. The few services that were available were mostly provided in institutions. In the 1980s, MN DHS created services to help people leave those institutions. In 2001, the last Minnesotans with disabilities who lived in state-run institutions moved out.

Today, most people with disabilities grow up in their family homes, go to school in their own neighborhoods and have many of the same hopes and dreams as people who don't have disabilities. Yet, the service system hasn't always offered the individualized options or flexibility that would allow those dreams to be realized.

Today, the focus of Minnesota's disability service system is on one person at a time. People want to make informed choices that add to their quality of life and meet their needs to stay healthy, safe and well. The supports and services a person gets should reflect this balance.

The principles of person-centered planning are the foundation of the HCBS rule. These principles further support people's rights to make informed choices and decide what is important both to them and for them.

It also supports the same values as other recent initiatives in Minnesota, including:

- 1) Minnesota's Olmstead Plan, which promotes:
 - Employment First
 - Planning protocols for the person to make informed decisions about supports for community living
 - o Opportunities for community engagement and self-determination
- 2) Positive supports rule, which focuses on the use of positive behavior supports and prohibits use of restraints and seclusions
- 3) MnCHOICES, which is a way to learn from and plan with a person through an assessment and support-planning process
- 4) Disability Waiver Rate System, which ensures a consistent statewide disability waiver rate system and centralized provider oversight
- 5) Minnesota Statutes, chapter 245D, licensure, which ensures consistent provider standards and centralized provider oversight

Aging and adult services:

Minnesota's population will undergo dramatic shifts in the next two decades. The state demographer projects the number of Minnesotans age 65 and older will double between 2010 and 2030, from 685,000 to 1.3 million. The number of people age 85 and older (who tend to need long-term care) will nearly double, growing to 163,000 and then double again by 2050, rising to 324,000 people. By 2020, there will be more people age 65 or older than school-aged children in Minnesota. (source: Minnesota Board on Aging State Plan FFY 2015 – 2017 [PDF])

With the aging of the population, the need for home and community-based services will increase. We have put in place many creative strategies to address this demand. The state focuses on educating and empowering older adults and their families to make informed decisions about and easily access home and community-based services. The state works to ensure access to a wide range of supports to help people remain in their homes and communities for as long as possible. The state is committed to supporting HCBS providers so they can comply with the HCBS settings rule and continue to provide high-quality services to people, no matter how services are paid for.

III. Minnesota's statewide transition plan

The federal government is allowing states until March 17, 2022, to comply fully with the new settings requirements. A statewide transition plan is a document that outlines how Minnesota will ensure compliance with the HCBS Settings. The statewide transition plan outlines how we will ensure that each setting complies with HCBS rule requirements. CMS requires the transition plan to include three main components:

- Systemic assessment and remediation
- Site-specific assessment, validation and remediation
- Stakeholder input

The HCBS rule originally allowed a five-year transition plan for existing programs to comply with its home and community-based setting requirements. On May 9, 2017, CMS announced that states have until March 2022 to bring their systems into compliance with the HCBS settings requirements, extending the deadline by three years. To read more, see Extension of Transition Period for Compliance with Home and Community-Based Settings Criteria (PDF).

Initial approval

MN DHS submitted an initial statewide transition plan on Jan. 8, 2015. We rewrote and resubmitted the statewide transition plan on Dec. 2, 2016 to incorporate new guidance issued by CMS and to address gaps identified by CMS in the initial plan. On June 2, 2017, CMS gave its initial approval to Minnesota's statewide transition plan to bring settings into compliance with the federal HCBS regulations. To read more, see the <u>June 2 letter from CMS to DHS (PDF)</u>.

Initial approval means that CMS approves of Minnesota's systemic assessment and the plan to update regulations as needed. On July 9, 2018, CMS sent an Initial Approval Addendum Letter (PDF) to MN DHS explaining what we need to change to receive final approval.

To receive final approval, states must assess the level of compliance of each site, validate compliance and describe the plan to remediate areas of non-compliance.

Minnesota will use the following strategies to ensure compliance with the HCBS settings rule (which are explained later in this document):

- 1. Provider attestation requirement for every setting
- 2. Desk audit of every setting's attestation and submitted documentation to support compliance
- 3. Identify Prong 1, 2 and 3 Presumed not to be HCBS settings
- 4. Assess and validate Prong 1, 2 and 3 Presumed not to be HCBS settings: On-site visits and outreach
- 5. Implement person's experience assessments
- 6. Develop and implement residential tiered standards for BI, CAC, CADI and DD waivers
- 7. Develop and implement non-residential tiered standards for BI, CAC, CADI and DD waivers

- 8. Implement methods for ongoing HCBS compliance
- 9. Assess people's ongoing experience
- 10. Assess lead agencies
- 11. Assess service gaps

Transition protocol for people receiving services

MN DHS has no indication that any providers will not become compliant with the HCBS rule requirements.

If any setting remains noncompliant after all validation and remediation strategies are exhausted, or the heightened-scrutiny process determines a setting is institutional in nature, DHS will carry out the following communication plan beginning in March 2020:

- DHS will issue letters via certified mail notifying people who receive services, legal representatives, lead agencies and providers of a setting's anticipated inability to meet compliance by March 2022. The notices will include:
 - Contact information for the person's lead agency, the LTC Ombudsman Office, the Senior Linkage Line, the Disability Hub, the HCBS transition website and the HCBS specific email box.
 - Instructions for the lead agency to begin transition planning for affected people using the Person-Centered, Informed Choice and Transition Protocol (PDF) and the My Move Plan Summary, DHS-3936 (PDF). The Person-Centered, Informed Choice and Transition Protocol is a guide that lead agencies (counties, tribal nations and managed-care organizations) must use to implement person-centered practices during transitions. The protocol explains our expectations for lead agencies and other long-term supports and services support planners, including specific expectations when a person is moving from one residence to another or from one service to another. Support planners are primarily responsible for providing support to people during transitions. The protocol outlines transition requirements on pp. 19-21, which will be the protocol for moving people from services/settings that do not comply with the HCBS settings requirements.
- DHS will issue a second notice via email and certified mail, no later than 90 days before the transition to notify:
 - o The provider of the intent to transition people from their current service(s) and/or setting.
 - The lead agency to provide each person appeal rights information per the Notice of action, DHS-2828B
 - The person who receives services of the intent to transition him or her from current services(s) and/or setting, including contact information for the person's lead agency, the LTC Ombudsman Office, the Senior Linkage Line, the Disability Hub, the HCBS transition website and the HCBS specific email box.

DHS will provide targeted technical assistance to lead agencies, service providers and people to support transitions.

IV. Public engagement

Targeted communication to people and families

Our engagement of people who receive services and their families is critical as MN DHS implements the HCBS settings rule. We conducted the following outreach:

- **2014:** Seven in-person listening sessions across the state. We designed the sessions to inform people of the HCBS rule, to get initial input about how the rule would affect their lives and to inform the transition plan. The target audience for the listening sessions included seniors, people with disabilities and their families.
- 2015-2016: 21 in-person community meetings across the state. We designed the sessions to inform people of the HCBS rule, to get feedback on how specific elements of the rule would affect their lives and to provide feedback on new standards recommended by the HCBS advisory group. The target audience for the community meetings included people with disabilities and their families.

2017:

- We designed and sent a series of communications to explain to people who receive services what is changing, why it is changing and what those changes might mean for them. Each communication included fact sheets including "My best life, my way: The HCBS rule (PDF)" and "What does person-centered mean for me?" (PDF) for the person to learn more about the rule. The fact sheets included ways people can learn more including:
 - View the Home and Community-Based Services Rule Overview video for more information
 - Contact the Disability Linkage Line at 1-866-333-2466
 - Go to mn.gov/dhs/hcbs
- We designed and sent a mailing about services, supports and funding that can help people achieve their housing goals:
 - A July 13, 2017, memo (PDF) listing available housing resources
 - A flyer, entitled <u>"My home. Creating the best home for me." (PDF)</u>
- We developed and mailed the <u>Aging and Adult Services Division letter to people receiving HCBS services (PDF)</u> directly to each person. The letter included information about HCBS rights, how the HCBS rule and the requirements apply to people receiving adult day services, adult foster care or customized living, and how they can obtain more information.

2018:

- We designed communications about new employment services and sent them to people who receive services in May and June:
 - Several memos about new employment service options, including a <u>memo from DHS Disability Services Director Alexandra Bartolic about new</u> <u>employment options (PDF)</u>
 - Disability Hub MN informational flyer about employment: <u>Employment matters: More money. More freedom More options (PDF)</u>.
 - E-list announcement: Communication about employment options to people who use disability waivers
- We designed communication about the new strategies and tools developed by the department to gather participant experience feedback about adult day, foster care and customized living services for people who are on Elderly Waiver (EW) and enrolled in managed care:
 - June 21 video conference: EW Participants in Managed Care Evaluate Certain Services at Reassessment

- July 2 E-list announcement: Corrected #18-25-04: Elderly Waiver Participants in Managed Care Provide Feedback About Certain HCBS Services
- We will use the following strategies to provide targeted outreach to people who receive services and their families throughout the remainder of the transition period:
 - Meetings with self-advocates
 - Disability Hub virtual insight panel
 - Direct mailing/fact sheets
 - On-demand videos

HCBS advisory group

A significant component of MN DHS's public engagement efforts includes collaboration with the HCBS rule advisory group.

The members include county government, service providers, managed-care organizations and advocates. State agency staff also participate.

See Appendix A: Organizations represented in HCBS advisory group. The advisory group's activities included the following:

- 2014: Provided recommendations on the public-input process used in the development of Minnesota's HCBS settings rule statewide transition plan.
- 2015-2016: Developed recommendations to MN DHS on policy expectations and practice considerations. The group reviewed HCBS rule standards and discussed expectations, responsibilities of case managers, care coordinators and providers and the licensing authority responsible to the standard. The standards developed by the advisory group informed system changes and how settings were assessed via the provider attestation.
- 2017-2018: Helped us to test the provider-attestation process, provided input on the provider-attestation form, provided technical assistance throughout the attestation process, provided input on the desk audit and site visit processes and protocols and provided technical assistance to providers the desk audit follow-up and site visits.

We will engage the advisory group regularly throughout the remainder of the transition period to provide input as we incorporate the statewide transition plan into our operations. during the desk audit follow-up and site visits.

Communication campaign

MN DHS also launched a communication campaign to provide information and operational guidance to people, providers and lead agencies.

2014-2015: We hosted a series of videoconferences and webinars, sent electronic updates, held focus groups and presented at conferences.

2016-2017: We developed tools/resources and provided targeted outreach and technical assistance that has helped nearly 6,000 HCBS settings complete a provider attestation to comply with the HCBS rule requirement of site-specific assessments

2018: We developed a <u>Guide to Putting the HCBS Settings Rule into Practice (PDF)</u> and notified providers (and other stakeholders) via direct email and electronic distribution lists. We used email contacts through the attestation process to communicate directly with providers about desk audit followup and site visits.

MN DHS uses the <u>HCBS transition plan webpage</u> and the HCBS settings email box as a central location for sharing information, tools and resources related to the HCBS settings rule. There, all stakeholders can access the same current information, such as:

- Status updates:
 - o results of completed activities
 - upcoming activities
 - o statewide transition plan status and public comment
- Video trainings
- Resources and tools
- Frequently asked questions
- Communication and outreach activities

V. Systemic assessment and remediation

Step 1: Initial settings analysis

Minnesota examined the settings associated with the services available in each of the state's HCBS programs to guide the state's approach to further assessment activities.

- Residential settings under the Brain Injury (BI), Community Alternative Care (CAC), Community Access for Disability Inclusion (CADI) and Developmental Disabilities (DD) waivers in which people are receiving HCBS. Those settings included individual/family homes, shared living and congregate settings in which two or more people share services.
- Day service settings under the Brain Injury (BI), Community Alternative Care (CAC), Community Access for Disability Inclusion (CADI) and Developmental Disabilities (DD) waivers in which people are receiving HCBS. Those settings included group day service settings and individual and group supported employment settings.
- **Residential settings** under the Elderly Waiver (EW) in which people are receiving HCBS. Those settings included individual/family homes, shared living and congregate settings in which two or more people share services.
- Day service setting under the Elderly Waiver (EW) and the Alternative Care (AC) 1115 Demonstration Project in which people are receiving HCBS. Those settings included adult day service and family adult day settings.

You may find a list of services by waiver and a description of services in the <u>provider manual for Elderly Waiver/AC program</u> and the <u>community based program manual for BI, CAC, CADI and DD waivers</u>

Table 2: HCBS rule service analysis

Status	Description of status
No modifications needed	Settings where these services are provided fully comply with the regulation because the services, by their nature, are individualized, provided in the community, the member's private home or non-disability-specific setting and allow full access to the broader community according to a person's needs and preferences. People choose which services and supports they receive and who provides them. Providers of these services will not undergo the site-specific assessment[Begin add]/validation process; however, we will monitor services that are provided in the person's private home through case management (case management is required for everyone who receives waiver services).
Modifications needed	Settings where these services are provided may require changes to comply fully with the regulation. These services are typically provided to groups of people who receive Medicaid HCBS. Providers of these services will undergo the assessment process and, when necessary, the remediation or heightened scrutiny processes.
Not applicable	The service is not offered through that program.

Table 3: Compliance status by service and program

Waiver service	AC	EW	ВІ	CAC	CADI	DD
24-hour emergency assistance	Not applicable	No modifications needed				
Adult companion services	No modifications needed	No modifications needed	No modifications needed	Not applicable	No modifications needed	Not applicable
Adult day services	Modifications needed					
Adult day services bath	No modifications needed	Not applicable				
Adult foster care (corporate)	Not applicable	Modifications needed	Modifications needed	Modifications needed	Modifications needed	Not applicable
Adult foster care (family)	Not applicable	Modifications needed	Modifications needed	Modifications needed	Modifications needed	Not applicable
Assistive technology	Not applicable	No modifications needed				
Behavioral support	Not applicable	Not applicable	No modifications needed	No modifications needed	No modifications needed	Not applicable
Case management	No modifications needed					
Chore	No modifications needed					

Waiver service	AC	EW	ВІ	CAC	CADI	DD
Child foster care	Not applicable	Not applicable	Modifications needed	Modifications needed	Modifications needed	Not applicable
Consumer-directed community support	No modifications needed					
Crisis respite	Not applicable	Not applicable	No modifications needed	Not applicable	No modifications needed	No modifications needed
Customized living services/24 hour	Not applicable	Modifications needed	Modifications needed	Not applicable	Modifications needed	Modifications needed
Day training and habilitation	Not applicable	Modifications needed				
Environmental adaptations	No modifications needed					
Home health aide (HHA)	No modifications needed					
Extended nursing services (LPN & RN)	No modifications needed					
Extended therapies (OT, PT, Speech and RT)	No modifications needed					

Waiver service	AC	EW	ВІ	CAC	CADI	DD
Extended personal care assistance	No modifications needed					
Extended home care nursing	No modifications needed					
Family adult day services (FADS)	No modifications needed	No modifications needed	Modifications needed	Modifications needed	Modifications needed	Modifications needed
Family caregiver coaching and counseling (including assessment)	No modifications needed	No modifications needed	Not applicable	Not applicable	Not applicable	Not applicable
Family caregiver training and education	No modifications needed	No modifications needed	Not applicable	Not applicable	Not applicable	Not applicable
Family training and counseling	Not applicable	Not applicable	No modifications needed	No modifications needed	No modifications needed	No modifications needed
Home-delivered meals	No modifications needed					
Homemaker	No modifications needed					

Waiver service	AC	EW	ВІ	CAC	CADI	DD
Housing access coordination	Not applicable	Not applicable	No modifications needed	No modifications needed	No modifications needed	No modifications needed
ILS therapies	Not applicable	Not applicable	No modifications needed	Not applicable	Not applicable	Not applicable
Independent living skills (ILS) training	Not applicable	Not applicable	No modifications needed	No modifications needed	No modifications needed	Not applicable
Night supervision services	Not applicable	Not applicable	No modifications needed	Not applicable	Not applicable	Not applicable
Non-medical transportation	No modifications needed					
Nutrition	No modifications needed	Not applicable				
Personal support	Not applicable	No modifications needed				
Prevocational services	Not applicable	Not applicable	Modifications needed	Not applicable	Modifications needed	Modifications needed
Residential care services Note: This service was discontinued June 30, 2018, with approval	Not applicable	Modifications needed	Modifications needed	Not applicable	Modifications needed	Not applicable

Waiver service	AC	EW	ВІ	CAC	CADI	DD
from CMS via waiver amendment.						
Residential habilitation – in- home family support services (child and adult)	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	No modifications
Residential habilitation – supported living service (child and adult)	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	Modifications needed
Respite (in-home and out- of-home)	No modifications	No modifications	No modifications	No modifications	No modifications	No modifications
Specialist services	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	No modifications
Specialized equipment and supplies	No modifications	No modifications	No modifications	No modifications	No modifications	No modifications
Structured day program	Not applicable	Not applicable	Modifications needed	Not applicable	Not applicable	Not applicable
Supported employment services	Not applicable	Not applicable	No modifications	No modifications	No modifications	No modifications

Waiver service	AC	EW	ВІ	CAC	CADI	DD
Note: Group supported employment is provided under Day Training and Habilitation						
Transitional services	Not applicable	No modifications				

Step 2: Further assessment activities

Process

The state conducted a systemic assessment of the service settings listed in <u>Table 4</u>. A detailed assessment, including remediation strategies and key milestones can be found in the <u>BI, CAC, CADI and DD Waiver Systemic Assessment Crosswalk (PDF)</u> and the <u>Aging and Adult Services Waivers Systemic Assessment Crosswalk (PDF)</u>.

Table 4: Services provided in provider-controlled settings that group people together

Waiver service	Setting type	Waiver (1915c/1115)
Adult foster care	Adult foster care Community residential setting	BI, CAC, CADI, and EW
Child foster care	Child foster care	BI, CAC, and CADI

Waiver service	Setting type	Waiver (1915c/1115)
Customized living	Housing with services establishment Note: Minnesota requires providers to deliver customized living services in a registered housing with services establishment by an arranged home care. In this model, the services and the housing are governed by separate statutes, and tenants/service recipients have protections under both sets of statutes. This relationship between the housing establishment and the service provider means that customized living is delivered in a provider-owned or -controlled residential setting.	BI, CADI, EW
Adult day care	Adult day care facility or family adult day care	AC, BI, CADI, CAC, DD, and EW
Day training and habilitation	Day service facility	DD
Prevocational services	Day service facility	BI, CADI, and DD
Structured day program	Day service facility	ВІ
Supported living-adults	Community residential setting	DD
Supported living-child	Child foster care	BI, CAC, CADI, and EW

Step 3: Systemic remediation

Our approach to remediating our current HCBS system consists of aligning regulations to the rule, new service development, service modification and technical assistance. In order to assess and identify areas of alignment and differences in the services delivered by the disability and aging waivers, we

assessed the services separately by waiver, but collaboratively. This process allows us to align outcomes and remediation strategies, regardless of a person's age, when appropriate and to identify different outcomes and remediation strategies because of differences in the needs of the populations served.

Detailed remediation strategies and key milestones can be found in the BI, CAC, CADI and DD Waiver Systemic Assessment Crosswalk and the Aging and Adult Services Waivers Systemic Assessment Crosswalk.

2017-2018 remediation activities:

1) Revised state-licensing standards

The changes made during the 2017 legislative session align Minnesota's regulatory requirements and provider standards with the HCBS settings rule. The changes address the gaps identified through the systemic assessment. These changes reflect the requirements to ensure provider settings meet the basic requirements of the HCBS settings rule. Changes to state law include:

- Contract requirements related to resident rights for providers of housing with services (Minnesota Statutes, chapter 144D)
- Licensing requirements for providers of adult foster care for people on Elderly Waiver (Minnesota Statutes, chapter 245A and section 256.045)
- Licensing requirements for providers of adult foster care and supported living services for people on the BI, CAC, CADI and DD waivers (Minnesota Statutes, chapter 245D)
- Requirements for long-term care consultations to help people identify potential providers, including services provided in non-disability-specific settings (Minnesota Statutes, chapter 256B.0911)

A summary of statutory changes are posted to the DHS <u>DHS Licensing Division's webpage</u>. On Aug. 4, 2017, the Minnesota Department of Health issued <u>Information Bulletin 17-03: Housing with Service (HWS) Resident Rights, Contracts and Lodging License</u> to inform customized living service providers of the changes to Minnesota Statutes 144D.

For a detailed list of statutory changes related to the HCBS rule, review Appendix B of the <u>Transition Plan Implementation for Home and Community-Based Settings Report, January 2018 (PDF).</u>

2) Developed new services

Minnesota has created or modified several services to create more options to ensure people have access to services in non-disability-specific settings among their service options for both residential and non-residential services.

• <u>Individual community living support (EW and AC)</u>: Individual community living support (ICLS) is a bundled service that offers verbal, visual and/or tactile guidance, assistance and support to EW and AC participants who need cuing, or intermittent or moderate physical assistance to remain in their own homes and in their communities. ICLS services are delivered in a single-family home or apartment owned or rented by the recipient as

demonstrated by a lease agreement. The service may also be delivered in an apartment or home that is leased or owned by a friend or family member who has no financial interest in the service.

- Individualized home support (BI, CAC, CADI, DD): Individualized home supports are designed to support a person in his or her own home and within his or her community holistically by providing support (e.g. supervision, cuing) and training in four broad community living service areas. With multiple service-delivery methods, individualized home support increases a person's choices and options for how and where services are delivered to meet his or her Customized Living service needs. To support community access, an individualized home supports service provider cannot have any financial interest in the property or housing in which services are delivered.
- <u>Personal support (expanded to BI, CAC and CADI waivers)</u>: Personal support services are nonmedical care, supervision and assistance provided to a person in his or her home or in the community to achieve increased independence, productivity and inclusion in the community. Personal support services may provide supervision and assistance to a participant in accessing community services and participating in community activities.
- <u>In-home family support (expanded to BI, CAC and CADI waivers)</u>: In-home family support services are residential habilitation services provided to people and their families, including extended family members, to enable the person to remain in or return to his or her home. Habilitation services increase and maintain physical, intellectual, emotional and social functioning and assist people in acquiring, retaining and improving the skills needed to live successfully in the community.
- <u>Employment exploration (BI, CAC, CADI, DD waivers)</u>: Employment exploration services (EES) is an orientation and experience-based service that introduces a person to the world of work. We intend it to occur predominantly in the community. EES is designed to help people to learn more about and make an informed choice about competitive employment. This service is for those who are undecided about working competitively; it is not a prerequisite for employment development services (EDS). People who already know they want to work should go directly into EDS.
- Employment development (BI, CAC, CADI, DD waivers): Employment development services (EDS) is an individualized service that helps a person to achieve competitive employment in the community based on his or her strengths and interests. Services are 1:1 and culminate with the person obtaining competitive employment with a community business, becoming self-employed or establishing a microenterprise business in his or her community.
- Employment support (BI, CAC, CADI, DD waivers): Employment support services (ESS) is a community-immersed, individualized assistance and support service that helps people maintain their competitive employment in a community business, their self-employment or their microenterprise business. ESS also includes training and support for time-limited, community-based group employment.

3) Designed and implemented a person's experience assessment

The person's experience assessment is administered at the person's mid-year review of the support plan or annual reassessment. MN DHS developed the person's experience assessment as part of the long-term care consultation reassessment and as a component of the new electronic support plan launched in June 2017. The person's experience assessment tool will be administered at the person's mid-year review of the support plan or annual reassessment. The person's experience assessment tool was implemented in September 2017 and is an ongoing monitoring activity.

4) Provided training and technical assistance

Developed provider tools and resources:

- Trained on provider tools and resources
- Improved licensing policy templates and forms
- Developed provider expectation guidance Guide to Putting the HCBS Settings Rule into Practice (PDF)
- Developed a residency agreement template
- HCBS Rights Modification Support Plan Attachment template (PDF) and video tutorial
- Developed HCBS standards frequently asked questions
- Held webinars and open office hours:
 - o Aging and Related Topics Training
 - Community Based Services Manual
- Developed on-demand video training
- Modified the College of Direct Support (56 online lessons to train direct support workers)

2019-2020 planned remediation activities:

Minnesota has chosen to set higher standards for what constitutes an acceptable HCBS setting for designated new service settings. Tiered standards will create more options to ensure people have access to services in non-disability specific settings among their service options for both residential and non-residential services.

- 1. Implement tiered standards for day and employment services: For additional details see <u>Tiered Standards for BI, CAC, CADI and DD Waivers</u>
- 2. Implement tiered standards for customized living services and own home definition/services: For additional details see <u>Tiered Standards for BI, CAC</u>, CADI and DD Waivers

Rate analysis

In addition to changes to service standards, we will analyze existing rates for services and establish rate frameworks for new services funded through the BI, CAC, CADI and DD waivers:

- Through full implementation (2019 or 2020, depending on CMS approval of an extension request) of the disability waiver rate system (DWRS), protections exist for recipients, providers, lead agencies and the state. These protections include the rate-stabilization adjustment period, known as banding, as well as the rates exceptions request process for people with needs that might not be met by the rate frameworks. The statute that authorized DWRS requires automatic rate adjustments based on staff wages. The first of these adjustments occurred in July 2017.
- During the remaining years of banding protection, MN DHS will focus on careful analysis to ensure that components within the DWRS accurately reflect the cost of providing services, recipients continue to have access to the high-quality services they need and we implement DWRS fairly and consistently throughout the state.

Alignment with other relevant state activities

1) Comprehensive assessment

Minnesota's <u>long-term care consultation (LTCC)</u> service helps people to make decisions about long-term care needs and to choose services and supports that reflect their needs and preferences. Lead agencies are responsible for conducting LTCC assessments.

The LTCC program is designed to:

- Make people aware of available home and community-based options, including non-disability-specific settings
- Prevent long-term placement of people in nursing facilities, hospital swing beds and certified boarding care facilities
- Provide options to people so they can make informed decisions about where they want to live. The LTCC assessment process identifies:
 - Level of care
 - Need for supports and services
 - Natural and informal caregiver supports
 - A person's preferences and goals
 - Strengths and functional skills
 - o Service options and alternatives in support of informed choice, including non-disability-specific settings
 - o Financial resources including all third-party payers.

MnCHOICES is a comprehensive process for assessment and support planning for long-term services and supports. It is a web-based application launched on Nov. 4, 2013. We are transitioning by region and target groups across the state with the goal of statewide use. MnCHOICES uses a person-centered planning approach to help people make decisions about long-term services and supports. It is one assessment process for people of all ages, abilities and financial status that:

- Promotes choice
- o Promotes integrated community living
- Provides a common data-collection tool
- Includes person-centered planning principles
- o Focuses on people and not programs
- Determines service eligibility.
- 2) Implement Minnesota's Olmstead Plan person-centered planning protocol

MN DHS has created a <u>person-centered planning protocol (PDF)</u> to provide guidance for support planners regarding best practices and expectations for person-centered planning. We will revise it over time based on feedback from support planners and best practices in the field of person-centered practices.

Person-centered practices are based on five key areas. Services for and interactions with people should be judged by their ability to help people:

- Share ordinary places and activities
- Make choices
- Contribute
- Be treated with respect and have a valued social role
- Grow in relationships

We also wrote a series of bulletins and held several learning community sessions specific to the person-centered planning, informed choice and transition protocols. These bulletins and learning community sessions can be found on the <u>Person-Centered Practices website</u>.

3) Implement Minnesota Employment First policy

Minnesota's Employment First policy promotes the opportunity for people with disabilities to make informed choices about employment. This policy views competitive, integrated employment as the first and preferred option for people with disabilities.

4) Monitoring service access

MN DHS is committed to developing and maintaining high-quality, accessible HCBS for older adults and people with disabilities. Minnesota faces significant demographic changes as the population ages. The need for HCBS will grow. We will ensure that older adults and people with disabilities are given choice and opportunities for community living. We are committed to supporting HCBS providers so they may comply with the HCBS settings rule and continue to provide high-quality services.

MN DHS monitors and addresses service-access issues in a variety of ways. Since 2001, we have gathered information and analyzed service access. We are changing how we measure access and availability of HCBS for older adults and people with disabilities. Through these projects, we seek to collect, analyze and track objective data about access. MN DHS will also analyze the impact of key individual, service, provider, geographic and other factors on outcomes.

VI. Ongoing HCBS compliance-monitoring strategies

Site-specific assessment, validation, remediation and ongoing HCBS compliance-monitoring strategies

Minnesota is using a multilayered validation strategy to ensure that all identified HCBS settings in Table 4 are compliant with the HCBS final rule requirements.

Table 5: Compliance-monitoring strategies

Strategy	Initial assessment	Validation	Remediation	Ongoing HCBS compliance monitoring
1. Provider attestation requirement for every setting	Yes	No	No	No
2. Desk audit of every setting's attestation and submitted documentation to support compliance	No	Yes	No	No
3. Identify Prong 1, 2 and 3 – Presumed not to be HCBS settings	Yes	No	No	No
4. Assess and validate Prong 1, 2 and 3 – Presumed not to be HCBS settings	Yes	Yes	No	No
5. Residential tiered standards for BI, CAC, CADI and DD waivers	No	No	Yes	No
6: Non-residential tiered standards for BI, CAC, CADI and DD waivers	No	No	Yes	No
7. State licensure requirements	No	No	No	Yes

Strategy	Initial assessment	Validation	Remediation	Ongoing HCBS compliance monitoring
8. Provider enrollment requirements	No	No	No	Yes
9. Assessing people's ongoing experience	No	No	Yes	Yes
10. Assessing lead agencies	No	No	No	Yes
11. Assessing service gaps	No	No	No	Yes

Strategy 1: Initial assessment

The purposes of the provider attestation are:

- To identify settings that are presumed not to be HCBS because they are near an institution or because the setting might have the effect of isolating people who receive HCBS from the broader community (Effect of isolating).
- For providers to report compliance status for every HCBS setting and provide supporting evidence.

We administered the attestation electronically and made it available in a paper copy upon request. Providers submitted paper copies by fax or mail.

In addition to a dedicated HCBS team email box (https://linear.com/hcbs.settings@state.mn.us), we used the following documents and resources to provide notification, guidance, instruction and templates for providers to complete an attestation for every HCBS setting:

Provider-attestation form, instructions and resources:

- Home and Community-Based Services (HCBS) Provider Attestation online form: <u>DHS-7176-ENG</u>
- Video on how to use the form
- March 31, 2017, HCBS waiver provider attestation webinar announcement (PDF)
- Important links for provider attestation process
- Provider attestation frequently asked questions

HCBS service specific form templates:

- Adult Day Service
 - HCBS Provider Attestation Guidebook for Day Settings Adult Day Services: DHS-7176C-ENG
- Elderly Waiver Adult Foster Care Service
 - HCBS Provider Attestation Guidebook for Residential Settings Elderly Waiver Foster Care Services: DHS-7176D-ENG
 - o Individual Resident Placement Agreement (IRPA) (PDF)
 - o Grievance Policy Sample for License Holder (3-17)(PDF)
 - AFC Recipient Rights Programs that serve individuals funded by Elderly Waiver (DOC)
 - AFC Service Termination Policy Programs that serve individuals funded by Elderly Waiver (DOC)
 - AFC Program Plan Programs that serve individuals funder by Elderly Waiver (DOC)
 - Program Abuse Prevention Plan (PAPP)(PDF)
 - O HCBS Rights Modification Support Plan Attachment: DHS-7176H-ENG
- Customized Living Service
 - HCBS Provider Attestation Guidebook for Residential Settings Customized Living: DHS-7176E-ENG
 - Minnesota Home Care Bill of Rights
 - o HCBS Rights Modification Support Plan Attachment: DHS-7176H-ENG
- Day Training and Habilitation, Prevocational Services and Structured Day
 - HCBS Provider Attestation Guidebook for Day Settings Day Training and Habilitation, Prevocational Services and Structured Day: DHS-7176F-ENG
 - Modified recipient rights form (DOCX)
 - o Staff orientation or annual training record form (DOCX)
 - Modified 45-day meeting form (for new people)(DOCX)
 - Modified progress review form (for existing people)(DOCX)
 - o Emergency use of manual restraint (EUMR) not allowed policy (DOCX)
 - DHS-6810-ENG Positive Support Transition Plan (PDF)
 - o Funds and property authorization form (DOCX)
 - Grievance policy (DOCX)
- Adult and Child Foster Care (CAC, CADI, BI) and Supported Living Services (DD)
 - o HCBS Provider Attestation Guidebook for Residential Settings Foster Care and Supported Living Services (SLS): DHS-7176G-ENG

- o <u>DHS-7176B-ENG HCBS Residency Agreement Template for Foster Care and Supported Living Services (SLS) under the BI, CAC, CADI and DD</u> waivers
- Modified recipient rights form (DOCX)
- Staff orientation or annual training record form (DOCX)
- o Modified 45-day meeting form (for new people)(DOCX)
- o Modified progress review form (for existing people)(DOCX)
- Emergency use of manual restraint (EUMR) not allowed policy (DOCX)
- o DHS-6810-ENG Positive Support Transition Plan (PDF)
- Funds and property authorization form (DOCX)
- o Grievance policy (DOCX)

All providers of day programs and residential services identified in Table 4 as needing modifications, 5,991 individual settings, were required to submit a provider attestation by Dec. 31, 2017. Based on the provider responses reported on the attestations, we initially placed settings into one of the three categories listed below.

Settings that completed an attestation. Includes settings that self-reported either full compliance with HCBS requirements or not yet in full compliance with one or more HCBS requirements. All settings were required to submit supporting documentation as evidence of compliance. Examples of supporting documentation submitted include: provider policies and procedure manuals, staff training documentation, activity program calendars, resident handbooks, leases or other setting specific information. Settings that reported they are not yet in full compliance with one or more HCBS requirements were provided MN DHS technical assistance, instructional guidance, resources and one-to-one outreach.

- 1. Opt out: Settings that reported they were unwilling or unable to comply with the HCBS requirements were given the choice to opt out. We identified settings that chose to opt out of providing HCBS or that do not fully comply with the HCBS settings rule requirements by March 2022 and contacted the people affected as set forth in the transition protocol.
- 2. **Did not respond**: We conducted robust and focused outreach to nonresponsive providers. If attempts to contact non-responsive providers were unsuccessful, DHS assumes the setting is not compliant and will begin outreach to people affected as set forth in the <u>Personcentered</u>, informed choice and transition protocol (PDF).

Table 6: Number of attestations by setting type and self-reporting outcomes as of July 27, 2018

Setting type	Number of settings	Settings that completed an attestation	Opt out	Did not respond
Foster care / SLS (adult and child)	4,291	4,264	23	4
Customized living	1,204	1,188	9	7
Adult day	189	181	8	0
DTH, prevocational, structured day	307	304	3	0

	Setting type	Number of settings	Settings that completed an attestation	Opt out	Did not respond
Total		5,991	5,937	43	11

Strategy 2: Validation of attestations and submitted documentation

To validate setting compliance, MN DHS conducted desk audits for 100 percent of the 5,937 provider-submitted attestations, including review of all supporting documents submitted by the setting. See the desk audit: outcome categories section for more information on the 43 opt out settings and the 11 did not respond settings.

A. Desk audit: Resources and training requirements

MN DHS developed HCBS service-specific desk audit protocols, training curriculum and oversight to ensure that we trained each auditor to conduct attestation desk audits in a factual and consistent method. After the training, we assigned auditors to groups focused on specific services. Each auditor group met regularly with the service's subject matter expert. We initially assigned the service-specific auditor groups "training attestation" files to review. We then compared these findings to the cohort of auditors' findings and to the subject expert's findings of the same file. We repeated this method with different audit files until the cohort and individual consistency thresholds were met. Each service-specific auditor group met with the subject matter expert regularly to answer questions. The subject matter expert for each group also conducted unannounced auditing of setting files to monitor ongoing consistency and validity of the audit outcomes.

We created a complex Access database to maintain an electronic file for each of the 5,991 attestations received and the supporting documentation. This allowed us to track notifications sent to and received from each setting and the status of each setting's attestation submission, desk audit outcome and desk audit reviewer assignments.

B. Desk audit: Outcome categories

In <u>Strategy 1</u> above, MN DHS reported the number of settings that were required to complete an attestation to demonstrate compliance with the HCBS rule requirements. For <u>Strategy 2</u>, we report the outcome of MN DHS's desk audit of each setting's attestation responses as of Sept. 5, 2018. The desk audit included a review of all supporting documents to validate each setting's compliance. The desk audit outcome categories reflect the compliance status for each setting required to submit an attestation as identified in Strategy 1. We describe the state's actions for each desk audit outcome below:

1. **Full compliance with HCBS** requirements: We will notify settings that received a desk audit outcome of full compliance with all HCBS requirements by email of this finding. We will continue to monitor settings for ongoing compliance through MN DHS oversight processes, such as licensing and provider enrollment and revalidation processes. For example, in order to meet the definition of full compliance related to integration to the broader community, settings were required to submit evidence of offsite community activities offered. If a provider submitted evidence that showed only reverse integration to address the community integration standard, we provided technical assistance to the provider until -we received evidence that those changes have been implemented. The following remedial strategies will be used for remaining providers that do not comply but can with modifications:

Outreach to help providers reach full compliance with HCBS requirements: We sent an electronic version of the HCBS Provider Attestation Audit Summary Report to those settings that did not fully comply with all HCBS requirements. This report includes electronic links to service-specific, HCBS-compliant documents developed by MN DHS. Providers who receive an HCBS Provider Attestation Audit Summary Report fall into the "Does not comply, but could with modifications" category. Settings were required to respond to the HCBS Provider Attestation Summary Report notification within 30 days of receiving the notice. Settings that responded to the audit report with additional or revised supporting documentation received additional desk audit(s) of the newly submitted supporting documentation. After the subsequent desk audit(s), if all HCBS requirements are met, the provider is then moved to the "Full compliance" category and would follow the ongoing monitoring processes as described in "Full compliance with HCBS requirements."

The service-specific desk audit summary reports are listed below:

- HCBS Provider Attestation Audit Summary Report for Adult Day Services (PDF)
- HCBS Provider Attestation Audit Summary Report for Customized Living Services (PDF)
- HCBS Provider Attestation Audit Summary Report for Disability Waiver Foster Care (PDF)
- HCBS Provider Attestation Audit Summary Report for DTH, Prevocational and Structured Day Services (PDF)
- HCBS Provider Attestation Audit Summary Report for Elderly Waiver Adult Foster Care (PDF)
- Minnesota Health Care Programs (MHCP) provider revalidation: In 2019, all waiver providers will be revalidated to
 assure compliance with all enrollment requirements and service and setting specific provider qualifications
 (including HCBS setting specific assurances). Settings that remain non-complaint after all outreach efforts are
 exhausted will be prioritized for revalidation. View the <u>Provider Screening Requirements</u> for more information
 about the revalidation process.
- 2. **Opt out:** We are reaching out to providers that chose to opt out because they are unwilling or unable to comply with requirements. We sent an electronic notification to these providers offering technical assistance and confirming the setting's choice to opt out. We will also contact people who receive services and lead agencies affected by providers that chose to opt out, as set forth in the Person-centered, informed choice and transition protocol for people receiving services.
 - All providers who decided to opt-out were notified of the requirement to inform Minnesota Health Care Programs
 Provider Enrollment to update their individual provider records to end their ability to receive Medicaid funding for
 the delivery of HCBS waiver services.
 - At the time of the HCBS Provider Attestation, the 43 settings opting out served 175 people across HCBS waiver programs. All people affected received transition planning as detailed in the Person-Centered, Informed Choice, Transition Protocol required by the HCBS waiver case manager.
 - 10 settings, serving 42 people, were acquired by other HCBS waiver providers with no disruption in service.
 - 14 settings, serving 15 people, were already in process of discontinuing HCBS waiver services at the time of implementing the HCBS Provider Attestation. Individual provider decisions varied from retirements, to individual provider business agreements changed, to currently not serving people reciving HCBS and did not plan to in the future. As required for all persons experiencing a transition, the HCBS waiver case managers use the Person-Centered, Informed Choice, Transition Protocol to assist a person when transition services and settings.

- The remaining 19 settings, serving 118 people, closed between the period of the HCBS Provider Attesation and the completion of the HCBS Provider Attestation Desk Audit. During the Desk Audit we learned these 19 settings closed for the same reasons identified above acquistions, retirement, business agreement changes, business consolidation, and discontinuing to offer HCBS waiver services. As required for all persons experiencing a transition, the HCBS waiver case managers use the Person-Centered, Informed Choice, Transition Protocol to assist a person when transition services and settings.
- 3. **Did not respond:** We conducted robust and focused outreach to nonresponsive providers through electronic notifications and phone calls. If we are not able to contact them, we will assume the setting is not compliant. We will provide outreach to people and lead agencies affected by settings that chose to opt out as set forth in the Person-centered, informed choice and transition protocol for people receiving services.
 - We suspended Medicaid reimbursement for the 11 settings associated with the HCBS waiver providers who did not respond in October of 2017. These 11 settings have not submitted claims for HCBS waiver services since 2016 which indicate the provider had closed.

Table 7: Number of setting attestation desk audits and audit outcomes as of Dec 17, 2018

Setting type	Number of settings	Full compliance	Does not comply, but can with modifications	Opt out	Did not respond
Foster care / SLS (Adult and Child)	4,291	4,072	31	23	4
Customized living	1,204	1,015	12	9	7
Adult day	189	126	8	8	0
DTH, prevocational, structured day	307	301	0	3	0
Total	5,991	5,514	51	43	11

Strategy 3: Identify Prong 1, 2 and 3 settings

Providers were also required to respond to the attestations questions to self- identify each setting that meetsthe "presumed not-to- be HCBS" criteria, listed below:

- 1. **Prong 1 settings:** Located in a public or private institution that also provides inpatient treatment
- 2. **Prong 2 settings:** Located A adjacent to or on the grounds of public institutions
- 3. Prong 3 settings: Settings that have the effect of isolating people who receive HCBS from the broader community (effect of isolating)

Of the 5,991 settings required to complete an attestation, 368 were identified as meeting the prong 1, 2 or 3 criteria. 368 is the combined total as shown in tables 8, 9, 10 and 11. See Strategy 3 for more information.

MN DHS took additional steps to validate each setting's responses on the attestation that identified the setting as meeting criteria for Prong 1, 2 or 3. Prong 1, 2 and 3 setting information may be found in the "Strategies 3 and 4" sections of the STP.

In Table 7, we identify the number of desk audits that we MN DHS for each of the setting types listed and the desk audit outcome.

This section of the statewide transition plan describes the internal review process MN DHS used to identify settings that are presumed not to meet the requirements of the settings rule. First, we will outline the process used to identify settings based on proximity to institutions (Prong 1 and 2), followed by the process used to identify settings that have the effect of isolating (Prong 3).

Prong 1 and 2 – Identification of settings in proximity to institutions

MN DHS conducted an analysis to determine which settings are presumed not to be HCBS. Further evaluation might be necessary to determine compliance with the HCBS rule. We used mapping software to compare the location of HCBS services to the location of institutions. The analysis was strictly to identify those settings based on geographical criteria/proximity to institutions; settings that have the effect of isolating will be evaluated and outlined below. We will not automatically classify an existing setting as not HCBS based solely on its geographic location. If a setting meets geographical criteria, the setting will have to overcome the presumption that it has institutional qualities and fully complies with HCBS rule requirements through an on-site assessment.

We collected paid claims from fiscal year 2015 that include provider address, then cross-referenced the unique services and setting addresses to a list of institutions. The institutions included nursing facilities, hospitals, community behavioral health hospitals (CBHH), intermediate care facilities (ICF-DD) and institutes for mental disease (IMD).

The grid below shows the number of settings that meet the presumed not to be HCBS criteria as defined by prongs 1 and 2.

Prong 1 is a setting that shares an address or a common wall with an institution. Settings vary greatly in the way they are configured and physically connected to institutions. To apply a consistent standard, MN DHS has determined all HCBS settings that are physically connected to an institution, in any manner, are considered to have a common wall and therefore meet the definition of "in an institution."

Prong 2 is a setting that is next to and abuts the public institution or its property. "Abuts" means that the setting is contiguous or touching the public institution or its property with no intervening parcel of land between the two settings. The list of publicly owned institutions included city, county, state, tribal and federal institutions.

In the provider attestation, providers were asked to identify whether their setting meets the definition for either Prong 1 or Prong 2. The responses from the attestation were then cross-checked with the results of the geo-mapping analysis as a method to validate the setting location.

Table 8: Number of settings in proximity to institutions

Prong 1: Number of settings in a publicly or privately operated facility that provides inpatient institutional treatment	Prong 2: Number of settings in a building on the grounds of, or adjacent to, a public institution
94	32

Prong 3 – Identification of settings that have the effect of isolating

CMS has also identified settings that are presumed not to be home and community-based because they have the effect of isolating. MN DHS will identify, through provider attestation responses and reviews of supporting documentation, settings that have the effect of isolating.

Criteria identified in groups 1 and 2 will be used to identify settings that isolate people with disabilities and older adults. For settings that provide services funded through the BI, CAC, CADI or DD waivers, the additional characteristics in group 3 will also be used to identify settings have effect of isolating.

Prong 3 - Group 1: The state will identify day and residential settings providing services funded by the BI, CAC, CADI, DD and EW waivers/Alternative Care program that meet requirements under the rule, but still may have the effects of isolating people receiving HCBS from the broader community. We will review supporting documentation to determine which settings have the effect of isolating.

The following settings will be submitted to CMS for a heightened-scrutiny review if the state finds sufficient evidence to support consideration:

- Farmsteads or disability-specific farm communities
- Residential schools
- Gated or secured communities for people with disabilities

Table 9: Prong 3 - Group 1

Isolating characteristic	Number of settings identified that will receive a site visit in 2018-2019
Farmsteads or disability-specific farm communities	11
Residential schools	3
Gated or secured communities for people with disabilities	9

Prong 3 - Group 2: The state will identify and develop criteria to determine if heightened CMS scrutiny is needed for the following settings:

- A setting designed to provide multiple types of services and activities to people with disabilities or older adults on-site, including any two of the following: 1) residential, 2) day services and 3) medical without the option to receive these services off-site.
- A residential setting where the provider also owns/operates multiple homes on the same street or adjacent property (does not include duplex or multiplex houses, unless there is more than one on the same street).

Table 10: Prong 3 - Group 2

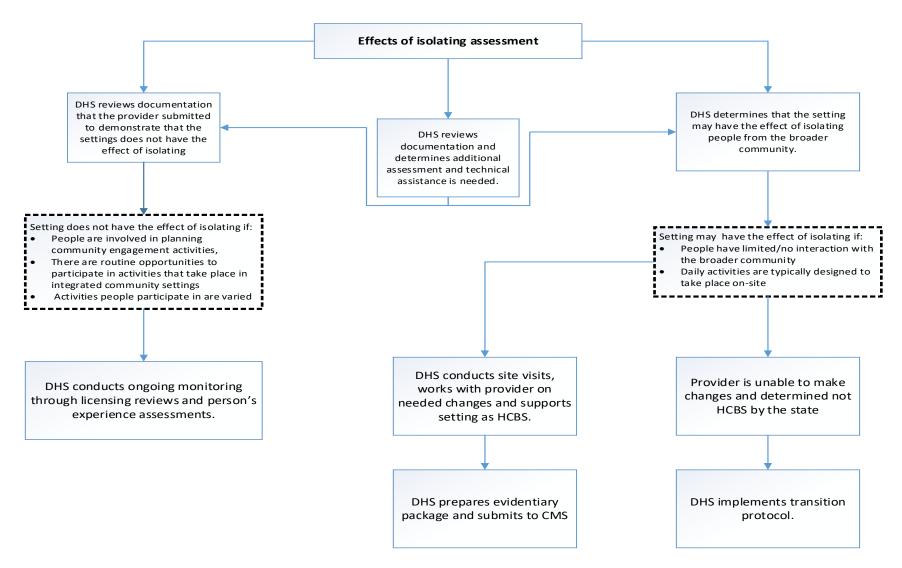
Isolating characteristic	Number of settings identified that will received a site visit in 2018-2019
A setting designed to provide multiple types of services and activities to people with disabilities or older adults on-site, including any two of the following: 1) residential, 2) day services and 3) medical without the option to receive these services off-site.	0
A residential setting where the provider also owns/operates multiple homes on the same street or adjacent property (does not include duplex or multiplex houses, unless there is more than one on the same street).	161

We will further evaluate settings identified in group 2 to determine whether they meet criteria for having the effect of isolating. We will review settings further to determine the extent to which people have choice of community services when multiple services are on-site and the extent to which there is shared staffing and programming when there are multiple properties on the same street or adjacent property.

Prong 3 - Group 3: The state will identify other settings that have the effect of isolating

MN DHS will conduct an assessment of settings that meet the following characteristics, to determine if they have the effect of isolating:

- Settings (with a capacity of six or more people) that are primarily or exclusively for people with disabilities
- Settings in which 25 percent or more of the total setting capacity is intended to serve people with disabilities under the age of 55.



Readers who are using a screen reader may click here for an accessible text version of this chart

In order for DHS to determine that a setting does not have the effects of isolating, the setting must demonstrate that it:

- Engages people in regular discussions about what they would like to do or participate in
- Survey people about their interests on a regular basis
- Implements practices for support planning and service delivery that are person-centered
- Plans and provides routine opportunities for community activities
- Ensures that people have varied schedules based on assessed interests and preferences

We will identify settings that may have the effect of isolating based on the following criteria:

- No process for planning daily/community activities
- Schedules are not varied daily activities are the same for everyone; no individualized options.
- Reverse integration is the primary method of "community engagement"
- Limited or sporadic opportunities are provided for people to access the community or there are barriers to accessing the community
- Large group "bus field trips" are the only option
- Community opportunities are provided at a "group" level and not individualized

Table 11: Prong 3 – Group 3

Isolating characteristic	Estimated number of settings that will receive a site visit in 2018-2019
The setting (with a capacity of six or more people) is primarily or exclusively for people with disabilities or 25 percent or more of the total setting capacity is intended to serve people with disabilities under the age of 55 and either:	58
 People have limited, if any, interaction with the broader community or Daily activities are typically designed to take place on-site 	

All providers will have the opportunity to demonstrate that the setting meets the requirements of a home and community-based setting, as defined by the CMS rule. Settings identified in group 3 will not be determined to have the effect of isolating solely because of concentration levels. Information obtained during the assessment will determine what the ongoing evaluation criteria will be and will be submitted through the waiver-amendment process.

In summer 2016, we conducted on-site visits to select residential settings to explore best practices in current settings designed for people with disabilities. The insights gained from these visits informed the development of service standards and expectations for similar types of settings. These standards and expectations would increase community inclusion, opportunities and choice for people in these settings and offset any isolating factors within the existing congregate setting. Onsite visits also informed the creation of tiers for future settings.

New settings for people with disabilities (further described under <u>Tiered Standards</u>) will not be allowed if they are presumed not to meet the requirements of the settings rule or if they fall under groups 1, 2 or 3, unless approved through a needs-determination process. We are developing a needs-determination process (with input from stakeholders) and are developing criteria that settings must meet for state approval.

Strategy 4: Assess and validate Prong 1, 2 and 3 settings

MN DHS will evaluate each setting presumed not to be HCBS based on institutional proximity and effects-of-isolating criteria to determine if there is evidence the setting can overcome this presumption.

We will evaluate all presumed not to be HCBS settings by assembling results from:

- Provider attestation and desk audits
- Site-specific compliance plans from the provider attestation
- On-site visits and observations
- Setting-specific transition plans from on-site assessment findings
- Public comments

The evaluation process will include one-on-one outreach, including additional supporting documentation from providers and/or a site visit.

Prongs 1, 2 and 3 – On site assessment of settings

MN DHS began on-site assessments across the state at each of the 126 settings identified in <u>Table 8: Number of settings in proximity to institutions</u> in April 2017 and began on-site assessments of 242 settings identified in "Table 9: Prong 3 - Group 1, Table 10: Prong 3 - Group 2 and Table 11: Prong 3 - Group 3 in July 2018 and plan to complete these visits by March 2019. We identified the 242 settings through the desk audit of the HCBS Provider Attestation. We developed an on-site assessment protocol that includes observation information and interview tools to collect the evidence needed for the state to support that the setting meets the rule's requirements, and is not institutional or isolating in nature. MN DHS staff received training for the on-site visit protocol. In addition to the training, regional MN DHS staff were also required to follow a subject matter expert during an on a site-visit and then had to be observed by a subject matter expert while performing an on-site visit before performing on-site assessments independently.

The tools developed by MN DHS to help the on-site assessor to collect evidence of a setting's HCBS compliance, include:

- Site visit staff process for HCBS provider site visits This is a step-by-step guide for on-site assessment staff to complete the visit process. Steps include initial contact with the setting, confirmation of site visit dates, site visit assessment steps, documentation of findings, reporting the evidence back to the subject matter expert and followup communication with the setting.
- Site visit lead process for hcbs provider site visits This is a step-by-step guide for leads (subject matter experts) to follow before assigning an on-site visit to an assessor. It also includes the steps required after the completion of the site visit to ensure accurate tracking and documentation. This may include sending a HCBS Provider Transition Plan to a setting to notify the provider of non-compliance, if required.
- HCBS provider site visits observation protocol This document lists factors that an assessor is required to observe. The assessor must take photos as evidence of the presence or absence of each factor. The document provides descriptions of CMS criteria that are used to identify whether a setting has HCBS characteristics, institutional characteristics or effects of isolating. The sections included in this tool include:
 - Transportation
 - Information posted
 - Transportation vehicles observed
 - o Setting and facility entrances and signage (designated space)
 - Separate signage and/or entrances
 - HCBS designated space
 - Storage of personal belongings
 - Residential settings integration into the community
 - Local community surroundings
 - Visitors
 - Geographic location
 - Community life activities
 - Calendars, bulletin boards
 - Visible signs of restriction: gates, Velcro strips, locked doors, fences or other barriers
 - o Engagement with the broader community
 - People moving about inside and outside the setting
 - People or activities from the community occurring on-site
 - General observations:
 - Dignity and respect
 - Dining experience
 - Locks on living unit doors
 - Individual living unit decorations and furnishings
- HCBS provider site visits administration and staff interview protocol This document guides the assessor through a series of questions to ask of both the setting administrator (or his/her designee) and a direct care staff person (nurse, personal care aide, other staff person providing hands-on care) about how the setting is meeting HCBS compliance requirements. These interviews are done individually and separately. The sections included in this tool include:
 - Interconnectedness between the facility/institution and the setting
 - Shared staffing between institutional setting and HCBS setting
 - Community life activities

- Multiple questions regarding on-site and community-based activities facilitated by the setting, individually and in groups.
- Person's right to choose to participate in activities, as desired
- Setting's restrictions of or policies about person's coming and going from the setting

Transportation

- Options available
- Methods used and information provided to notify people of transportation services and options
- Setting's transportation support services provided

Food/snacks

Availability of food at any time

Choice of providers

- Day or medical services provided on-site
- Methods used or information provided to notify people of their right to choose where and from whom to receive services
- Supports provided to people to obtain services from community providers
- Setting's restrictions or policies on use of community providers

Employment

- Status of people who currently work or volunteer in any capacity
- Setting's accommodations for people who work or volunteer
- Additional questions about employment, specifically for day training and habilitation, prevocational and structured day settings.
- HCBS provider site visits person interview protocol This document guides the assessor through a series of questions to ask of a minimum of two people who receive services at the setting about how their HCBS rights requirements are being met. These interviews are done individually and separately with people who receive services, are able to give consent and willing to be interviewed. Before the interview, we gave each person a verbal Tennessen Warning, which enables people to make informed decisions about whether to give information about themselves to the government. The sections included in this tool include:

Quality of services

Person's rating of overall quality of services received at the setting

Community life activities

- Discussion of the person's awareness of the setting's activity calendar
- Types of on-site and community activities the person enjoys the most
- Person's preferences for attending on-site and community activities
- Frequency of attending community-based activities
- Person's satisfaction with frequency of community-based activities

Food/snack

Availability and options to access food at any time

Transportation

Setting's options and/or process to provide support to obtain transportation, when desired.

Employment

- Work and/or volunteer status and frequency
- The work or volunteer preference of the person who receives services

Choice of providers

Awareness of the person's right to choose community-based providers

- Person's current choice of community-based or setting-based providers
- Setting's supports provided to the person when he or she chooses to use a community-based provider
- o Additional questions for people who live in HCBS residential settings
 - Questions to ensure that people who receive services are aware of and provided the HCBS rights required under the federal rule. Rights topics include:
 - Choice of daily schedule
 - Access to personal resources
 - Lease/residency agreement
 - Privacy in living unit, including locks on doors
 - Choice of roommate, if shared living space
 - Decorating and furnishing personal living space
 - Physical accessibility of personal living space and common areas of the setting
 - Visitors at any time

Prong 1, 2 and 3 - Setting-specific transition plans and outreach

If MN DHS determines, as a result of on-site assessment, that a setting in prong 1, 2 or 3 has characteristics that make it institutional or isolating in nature, we will identify and communicate to the provider what changes it will need to make to receive state support that the setting is HCBS. The state will support the provider by sending an instructional email, including the HCBS Provider Transition Plan document.

The <u>HCBS Provider Transition Plan document (PDF)</u> includes detailed information, unique to the setting, to inform the provider of each institutional, isolating or other non-HCBS finding that is determined not to be in compliance with the HCBS rule requirements.

The document includes a section for each finding. Each section lists the following:

- Compliance status
- HCBS requirement
- Institutional or isolating quality found
- MN DHS resources, recommendations and/or guidance
- Transition plan
- Date action completed (by the provider)

DHS instructs the provider to complete an action plan with steps the setting will take or has taken to remedy each of the institutional or isolating qualities identified on the form. The provider must return the completed form to MN DHS within 60 days of receipt of the notice. The provider may also submit additional supporting information for MN DHS review. Examples of supporting documentation might include revised provider policies, training curriculum and pictures of setting changes, such as new signage or locks on living unit doors.

If the setting is unable to take the necessary steps to comply with the HCBS requirements, we will start the Person-centered, informed choice and transition protocol for people who receive services.

Submitting information to CMS for heightened scrutiny

MN DHS will determine which settings in prongs 1, 2 and 3 have overcome the presumption of not being HCBS.

We will use the following sources of information to develop this setting's evidentiary package (PDF):

- The setting's attestation and additional information submitted to MN DHS
- Geo-mapping and location demographics
- Licensing review findings, if available and applicable
- On-site assessment findings
- Public comments in response to the evidentiary package

Public comment period

Proposed submissions to CMS for heightened scrutiny will be announced publicly. The public will have an opportunity to comment about the settings in question. DHS will submit a summary of public comments as part of each evidentiary package submitted. We will seek public comment for 30 days about the state's determination that the settings have overcome the institutional presumption. We will seek comment by methods including, but not limited to the following:

- Evidentiary package will be posted online at Home and Community Based Services Rule transition plan website
- Notice of public comment period via eList announcements
- Lead agency notification via regional resource specialists
- Provider notification via email/direct mail
- Evidentiary packages specific to each setting will be posted in a common area of the setting to solicit public comment
- Disability Hub virtual insight panel

Submission of evidentiary package to CMS for heightened scrutiny

MN DHS will evaluate all of the evidence collected and summarize the public comments received during the public comment period. If we find that the evidence collected supports the setting as having the characteristics of an HCBS setting and not of an institution or having the effects of isolating, MN DHS will submit the setting's evidentiary package to CMS for heightened scrutiny. Batches of evidentiary packages will be submitted to CMS quarterly.

CMS final determination

CMS will notify MN DHS of the final heightened-scrutiny determination for each setting. One of the following two outcomes is possible:

- 1. CMS will determine the evidence submitted supports the state's recommendation. The setting does in fact have the characteristics of an HCBS setting and does not have the characteristics of an institution or effects of isolating.
- 2. CMS will determine the evidence submitted does not support the state's recommendation. The setting does not have the characteristics of an HCBS setting and does have the characteristics of an institution or the effects of isolating.

Notification of heightened scrutiny final determination

MN DHS will notify the provider of CMS's final determination after heightened scrutiny.

We will also publish the determinations for each submitted setting on the Home and Community Based Services Rule transition plan website.

Strategy 5: Residential tiered standards for BI, CAC, CADI and DD waivers

We are working with existing HCBS settings to meet, at minimum, the basic requirements of the HCBS rule. We will, however, require higher standards for designated new service settings. New setting standards will address the intent of HCBS standards more fully and support community-inclusive service models.

The following new developments/settings serving people with disabilities on the BI, CAC, CADI and DD (DSD) waivers will be subject to a higher state standard:

Customized living for people with disabilities on the BI and CADI waivers

The customized living (CL) service provides a package of individualized health-related and support services to a person in a congregate setting. The service design focuses on supporting older adults as part of the array of community service options. CL services include a variety of living arrangements, including single site, congregate site, scattered site and clustered site. Each of these settings has a different level of provider control. As the state, community of providers, families and people with disabilities have sought ways to support independent living in the community, CL's original service design has been stretched to fill the gaps in waiver services. The CL service was not designed to provide the level of treatment, support and behavioral services that adults who receive CADI and BI waiver services might need to live in the community.

MN DHS recognizes why CL is used to fill in the service gaps, but we must address the confusion caused by the lack of a clear distinction between the services delivered in different types of living arrangements.

We plan to address these gaps and the array of service needs by:

- Creating a tiered set of standards for customized living services
- Creating a new service (Integrated Community Supports) to address the gaps in the current service menu. We will do that by aligning waiver services based on a person's living arrangement
- Clarifying the definition of a person's own home.

There was broad stakeholder engagement in designing integrated community supports throughout a two-year process that included that includes people with disabilities, families, advocates, trade associations, community providers, lead agencies and state agencies. We will continue to partner with stakeholders throughout the implementation of integrated community supports.

Current CL settings (Tier 1): For current CL settings that comply with the HCBS settings rule, the setting may continue to deliver CL services to adults on the BI and CADI waivers. To ensure all Tier 1 CL settings comply with the HCBS rule requirements, each Tier 1 CL setting must complete a site-specific assessment and validation strategy. See strategy 1 and strategy 1 and strategy 2 for details about the site-specific assessment process and validation strategy. We do not intend to monitor site capacity when we implement Tier 1 standards for CL service settings. This will allow Tier 1 CL settings to continue supporting current and new adults in the setting.

New CL settings (Tier 2): New CL service settings will be limited to people aged 55 and older on BI and CADI waivers. The new CL service setting must comply with service standards for the Elderly Waiver. People aged 55 and older may choose CL or other service options to meet their needs.

The implementation of the CL Tier 1 and 2 standards will correspond to the implementation of the new HCBS service for BI, CAC, CADI and DD waivers. We do not intend to monitor Customized Living site capacity at the time of implementing the Tier 1 standards for CL service settings. This will enable Tier 1 CL settings to continue supporting current and new adults in the setting. New Medicaid home and community-based services (HCBS) service for BI, CAC, CADI and DD waivers:

The new HCBS service name is called integrated community supports. Integrated community supports will provide a new option for people 18 years of age and older. MN DHS will develop integrated community supports to add to the array of services, creating the option of new service settings that serve people who use the BI, CAC, CADI and DD waivers.

To reflect all available residential setting options, integrated community supports service will support people who live in a setting that does not meet the definition of a person's "own home." In settings delivering integrated community supports, the service provider has will have a level of control over the living unit. Implementing integrated community supports will require legislative approval before adding the service to our waivers via the waiver-amendment process.

Integrated Community Supports:

- Will be licensed under Minnesota Statutes, chapter 245D
- May deliver up to 24 hours of service in a day
- Will provide supervision, assistance and, as needed, skill development for adults 18 and older in four community-living service areas:

- Community participation
- Health, safety and wellness
- Household management
- Adaptive skills

HCBS service providers will deliver integrated community supports in multifamily housing (e.g., apartment units, etc.) the HCBS provider owns, leases or has direct or indirect financial relationship with the property owner. These are considered HCBS provider-controlled settings. Only one HCBS provider may deliver integrated community supports service in the HCBS provider-controlled setting. A person may live in these settings and receive HCBS services from a different HCBS provider who is not the HCBS provider who controls the residential setting.

A HCBS provider who controls a setting may provide the integrated community supports in:

- All of the units in a multifamily building of four or fewer units
- A setting with fewer than 25 percent of people funded under BI, CAC, CADI and DD waivers who receive integrated community supports in the HCBS provider-controlled units.
- A setting that serves 25 percent or more of people funded under the BI, CAC, CADI and DD waivers who receive the integrated community support service in HCBS provider-controlled units must have a site-specific review approved.

When 25 percent of a setting's BI, CAC, CADI and DD waiver recipients use the integrated community supports, or when the HCBS provider expects the setting to exceed that threshold, the HCBS provider that controls the setting must complete a site-specific review process to receive MN DHS approval. The HCBS provider who controls the setting will submit supporting documentation to MN DHS, via a site-specific review process, to validate the setting is HCBS and does not isolate or create a stigma for people living there.

When fewer than 25 percent of a setting's BI, CAC, CADI and DD waiver recipients use the integrated community supports service, a site review by MN DHS is not required.

MN DHS will approve the site-specific review if it:

- Meets basic HCBS setting characteristics and to-be-determined additional requirements (as developed through stakeholder input)
- Explains other options available in the community through an informed-choice process. This includes how the HCBS service provider ensures people are given informed choice of service options and integrated community support service delivery in the setting.

Housing that is developed, funded or designed specifically for people with disabilities to receive Medicaid HCBS BI, CAC, CADI or DD waiver services must be approved through the site-specific review process before the new service may be authorized and paid for in the setting.

In addition to existing guidance on compliance with the settings rule (i.e., the <u>HCBS Provider Attestation quidebooks under "Attestation resources by service"</u> and <u>A Provider's Guide to Putting the HCBS Rule Into Practice</u>), providers must meet additional requirements as part of the site-specific review process to ensure settings do not have the effects of isolating. That may include, but is not limited to:

- Describing how opportunities are present and available for people to interact with the broader community individually and in groups, as they desired. (e.g., how often people are asked about their interest in activities in the community, how people participate as desired, etc.)
- Describing how people may choose activities to participate in individually (e.g., not everyone has the same activities or schedule, how people are informed of available activities, etc.)
- Describing how people are informed that they may choose offsite community service providers (e.g., people may choose to go offsite to a salon for a haircut or to a clinic for counseling services, etc.)

Clarifications to the definition of the person's own home

To provide a clearer expectation of what a person's own home means, MN DHS developed a standard definition of the Requirements for a person's own home, which has been published in our on-line Community-Based Services Manual (CBSM). Over the past several years, to support new living options for people, the community of providers arranged or developed service options that were not recognized by the policy definition of a person's own home or a residential service because the provider maintained some level of influence over the housing. During this same time, we analyzed the different definitions of a person's own home in our waiver plans, statutes and policy. To develop the new HCBS waiver service (to replace CL for people age 18-54) for BI, CAC, CADI and DD and to support the full service continuum, we will further clarify the definition of a person's own home.

The current requirements for a person's own home require the person to:

- Sign a lease agreement that outlines the responsibilities of the person and the responsibilities of the landlord
- Select a service provider(s), based on individual assessed needs and preferences
- Maintain the home (as outlined in the lease agreement) independently, through natural supports or through a provider(s) chosen and paid to assist with home maintenance; and
- Pay for all room and board costs (i.e., rent/mortgage, food, home maintenance, etc.) with personal resources and/or public funding.

MN DHS will consider clarifying the definition a person's "own home" to include factors that support:

- Housing that does not require a person to have a specific disability with the expectation that the person receives HCBS waiver-funded services to live in the residence
- Housing that does not market or advertise that the apartment building is specifically designed for people with disabilities to receive HCBS waiver-funded services or promote specific programming for people with disabilities to receive HCBS waiver-funded services.

The setting where the person lives is a private residence not owned by an unrelated caregiver (who is paid for providing HCBS services to the person). A setting owned by an unrelated caregiver is considered a provider-owned or controlled setting and cannot be considered a person's own home.

Changes to the definition of "own home" will factor in affordable housing policies and funding. The goal is to align the appropriate services with each type of living arrangement.

We will post clarifications to the definition of the person's own home policy in our CBSM.

To support tiered standards and people who live in their own home, MN DHS added or expanded the following service options identified in the 2017-2018 remediation activities (<u>Developed new services</u>). Through the waiver amendment process, MN DHS will ensure supports are aligned across the full array of living arrangements on the BI, CAC, CADI and DD waivers.

Supports across the full array of living arrangements means (BI, CAC, CADI, and DD waivers):

To create more opportunities and options for people, we will clarify and enhance the array of living arrangements. By identifying the full array of services, we will identify and develop supports for living arrangements that fall between a person's own home and current provider-controlled settings. For such living arrangements, we will develop a structured option, still considered provided controlled, for a person to assign specific responsibilities for support to a provider without the home being licensed. This structured option is the new HCBS service as described in tiered standards for customized living. By supporting a continuum of housing choices, including self-contained living units in a multifamily building (e.g. an apartment) that are not congregate settings, we support people to live in more integrated settings with appropriate services and supports within their communities. The full array of living arrangements includes services in a person's own home, services in settings where the integrated community supports are delivered and in licensed residential settings.

MN DHS will consider a possible moratorium on new foster care or supported living settings that would be collocated and operationally related; any moratorium would include an exception process that would take into account the unique characteristics of each county and identified needs of people seeking services.

Strategy 6: Non-residential tiered standards for BI, CAC, CADI and DD waivers

Tier 1: Additional or expanded non-residential service options

MN DHS will add or expand, through the waiver-amendment process, the following non-residential service options.

Day training and habilitation services:

DT&H was one of the earliest community services in Minnesota. Families and churches often started these services to help people living at home with their families. The services have evolved over time. DT&H services became bundled services because of the multitude of services covered under DT&H, such as skills-development, therapies, behavioral supports, transportation, community integration, paid on-the-job training and supported employment.

We knew we needed to make substantial changes to our DT&H service definition. These changes were needed to ensure the service meets the definition of a home and community-based service and aligns with the Employment First policy. We began working with stakeholders on a plan that will unbundle DT&H services to make it easier for people to make clear choices about services. These changes would increase community integration and inclusion and increase competitive employment outcomes across all the BI, CAC, CADI and DD waivers.

As part of our plan, legislation was approved and went into effect on July 1, 2018, for new employment services. This legislation removed - the community employment components out of the current DT&H service and separated supported employment services to create three distinct services that are available across the BI, CAC, CADI and DD waivers:

- Employment exploration (BI, CAC, CADI, DD waivers): Employment exploration services (EES) is an orientation and experience-based service that introduces a person to the world of work. We intend it to occur predominantly in the community. EES is designed to help people to learn more about competitive employment and make an informed choice about competitive employment. This service is for those who are undecided about working competitively; it is not a prerequisite for employment development services (EDS). People who already know they want to work should go directly into EDS.
- Employment development (BI, CAC, CADI, DD waivers): Employment development services (EDS) is an individualized service that actively helps a person to achieve competitive employment in the community consistent with his or her strengths and interests. Services are 1:1 and culminate with the person either successfully obtaining competitive employment within a community business, becoming self-employed or establishing a microenterprise business in his or her community.
- Employment support (BI, CAC, CADI, DD waivers): Employment support services (ESS) is a community-immersed, individualized assistance and support service that helps people maintain their competitive employment in a community business, their self-employment or their microenterprise business. ESS will also include training and support for time-limited, community-based group employment.

This change will further Minnesota's Employment First policy to provide people the opportunity to seek employment and work in competitive, integrated settings. It will promote inclusion in the community and ensure people receive enough information about employment, through exposure and actual experiences, to make an informed choice. Individual service plans will reflect more accurately the services people receive and lead to better outcomes.

The other part of our plan to bring DT&H into compliance with the HCBS rule was is to redefine, in collaboration with various stakeholders, our DT&H service. We have been working to create a new day service and service definition so people can identify what they want from the provider in order to meet their goals and achieve their desired outcomes. The focus will be on developing and maintaining essential and personally enriching life skills, along with the necessary therapies, support and training needed for people to participate fully in their preferred activities and communities. Through a person-centered planning process, people will work with teams to help them to identify things that are important to and for them. Providers will then develop opportunities for people to build skills to access their communities independently and/or provide the support necessary for people to engage in desired community activities. Current structure around staffing ratios and related impact on rates will be evaluated and adapted as necessary to fit the more individualized needs of the service once we finalize the service definition.

People across the BI, CAC, CADI and DD waivers will be able to access the new day service while receiving any of the new employment services. This will further support people as they explore, seek or maintain competitive employment by providing them the option to increase their engagement in community life at the same time. It will also serve as a valuable resource for people who are not interested in employment, or for whom it's not the right time for work (e.g., instability in a person's health or aging into retirement phase of life). People will benefit from the service in a wide variety of ways based on their individual interests, needs and abilities. We will work with stakeholders to develop a process that ensures people continue to receive employment-related counseling, information and experiences. This will ensure they have the best service options to meet their needs and ensure continued informed choice.

Prevocational services:

We have been working with stakeholders to develop a plan to move the paid on-the-job skills-training component of DT&H into prevocational services. The parts of this service that fall under the definitions for EES, EDS and ESS will move to those respective services. We will be expanding prevocational services to include people on the DD waiver.

Structured day service:

Through our continued work with the people using the service, Minnesota's Brain Injury Advisory Group and other interested stakeholders, we will work to strengthen the focus of this service on development of the essential skills needed for the person to experience community inclusion.

Adult day service for people with disabilities on the BI, CADI or DD waivers:

Adult day services (ADS) provide supervision, care, assistance, training and activities based on the participant's needs and directed toward the achievement of specific outcomes as identified in the community support plan. Services must be designed to meet both the health and social needs of the participant. Services must be appropriate in providing care and supervision.

To ensure compliance with the HCBS rule requirements, MN DHS will set criteria for participating in adult day services that incorporate:

- Informed choice
- Individualized, age-appropriate need for the service
- A person's desired outcomes and assessed goal(s).

Regardless of age, people on the BI, CADI or DD waivers will be able to make informed choices about their schedules, community integration, activities and other services that may meet their needs in addition to or instead of this service.

People receiving BI, CADI or DD waivers who are currently using adult day services, regardless of age, may continue to use adult day services if they have an assessed need for the service and if they choose it. The case manager must ensure all people have information about the continuum of services available to them.

Tier 2: Continue progress from Tier 1, and taking things to the next level

Redefine DT&H services:

The second part of our plan to bring DT&H into compliance with the HCBS rule is to, in collaboration with various stakeholders, redefine our DT&H service. We are clarifying the service definition so people can identify what they want from the provider in order to meet their goals and achieve their desired

outcomes. The focus needs to be on developing and maintaining essential and personally enriching life skills, along with the necessary therapies, support and training needed for people to participate fully in their preferred activities and communities. Through a person-centered planning process, people will work with teams to help them to identify things that are important to and for them. Providers will then develop opportunities for people to build skills to access their communities independently and/or provide the support necessary for people to engage in desired community activities. Current structure around staffing ratios and related impact on rates will be evaluated and adapted as necessary to fit the more individualized needs of the service.

Revise the needs determination for DT&H, prevocational, structured day and adult day service (for people under age 55):

Minnesota has long used a needs-determination process to plan the development of DT&H services. That process requires lead agencies to complete an application any time they want to create, expand or increase DT&H services. As part of our DT&H redesign effort, we will continue to revise our needs-determination process to include a greater emphasis on community inclusion. We will consider size limits and a possible moratorium on new DT&H, prevocational service and structured day program settings; any moratorium would include an exception process that would take into account the unique characteristics of each county and identified needs of people seeking services. In addition, we will work with stakeholders to establish criteria for new site locations to be considered integrated into their communities, takes geographic location into account.

As mentioned above, we will consider size limits and identify characteristics that would be needed for new sites to be fully integrated into their communities, we are taking each county's geographic location into account.

Put limits on prevocational services:

In addition to a needs-determination process to plan development of prevocational services, we have been working with stakeholders to set criteria for prevocational services including a time limit of three years for the service for any new enrollments. We will require that prevocational services be taken in conjunction with either the new day service or EES. This approach will allow people to explore what employment might mean for them, which might look very different from one person to the next.

These services currently vary widely; some providers will need to make more changes than others. Throughout the transition, MN DHS will provide information and technical assistance to the people being served and help providers adjust their business models as needed. Several factors will affect the transition, such as licensing standards, service definitions and corresponding payment rates. It may take several legislative sessions to make all of the policy and fiscal changes needed for a sustainable shift in service delivery and meet the intended outcomes. Only providers who opt out because they are unwilling or unable to comply with requirements would no longer be able to provide waivered services.

Ongoing setting compliance

MN DHS will use several strategies at the provider, lead agency and individual recipient levels to assure ongoing compliance with the home and community-based settings requirements.

To assure ongoing provider compliance with the requirements, MN DHS will use mechanisms that are already in place, to the extent possible, with some necessary revisions to accomplish the requirements of the CMS rule. The primary mechanisms are the provider-enrollment process, case management and licensing.

MN DHS will use case management to monitor compliance with the HCBS settings requirements for all settings, including individual private homes. Case management is a required service for every person receiving waiver services. See Strategy 9: Assessing a person's ongoing experience for more information regarding assessing compliance and remediating HCBS settings rule non-compliance at an individual level (including people that receive services in individual private homes).

New providers

In August, 2018, MN DHS implemented process to evaluate new providers for compliance upon their request to enroll as a waiver provider. This process must balance the need for providers to have up-front information with CMS's requirement that providers be operational before they can be evaluated, with heightened scrutiny conducted as necessary. New providers are asked to <u>attest to their compliance</u> with the HCBS settings requirements when they enroll with MN DHS. New enrollment requests are processed in the order received. MN DHS provides a response within 30 days. More information regarding the enrollment process and timelines can be found on the <u>Home and Community Based Services Provider Enrollment webpage</u>. We will monitor compliance through licensing standards.

If a new provider indicates that it meets one of the criteria for a setting that is presumed not to be home and community-based, we will require further evaluation before the provider is able to enroll and deliver waiver services. MN DHS will design a process for this evaluation that can be conducted as quickly as possible. This process must balance the need for providers to have up-front information with CMS' requirement that providers be operational before they can be evaluated. More information may be found in Strategies 5-10.

In summary, the state will monitor HCBS rule compliance through multiple approaches and evaluate:

- Compliance at the setting and of the service provider through state staff and licensing entities
- A person's experience through an annual assessment administered by his or her case manager
- Roles and responsibilities of case managers and lead agencies for person-centered planning through lead agency reviews.

Strategy 7: State licensure requirements

Setting requirements for the CMS rule are or will be included in state licensing standards (i.e., home and community-based service license, residential and day service setting licenses, foster care license, home care license) to allow licensors to assure ongoing compliance for individual settings.

We will use the results from each year of licensing reviews to inform the state if additional changes to the system are needed. We use the licensing review process to conduct ongoing monitoring of providers, including desk audits (e.g. policy review) and site visits (e.g. observations, interviews). The following monitoring activities are conducted to assure initial and ongoing compliance and as an opportunity to provide technical assistance to providers:

- DHS licensors conduct license inspections for new and existing adult day, foster care/ supported living, day training and habilitation, prevocational and structured day service programs once every two (adult day) to four years to monitor compliance with license requirements and provide technical assistance. When we find problems, licensors may:
 - Issue correction orders and fines
 - o Place a program's license on conditional status
 - Suspend or revoke a license.
- Requirements related to compliance monitoring and remedial activities can be found in <u>Minnesota Statutes</u>, <u>chapter 245A</u>. The Minnesota Department of Health is required to survey licensed home care providers at least once every three years. Requirements related to compliance monitoring and remedial activities can be found on the MDH Home Care Survey webpage.

Strategy 8: Provider enrollment/revalidation requirements

All home and community-based services providers are required to submit a <u>Home and Community-Based Settings Applicant Assurance Statement</u> as part of new enrollment (new provider record), re-enrollment (inactive to active) or revalidation every five years (review of enrollment documents of currently active record) as a Medicaid provider.

Strategy 9: Assessing people's ongoing experience

The state worked with the University of Minnesota, Institute of Community Integration (ICI) to develop questions to measure a person's experience with HCBS. ICI researched valid and reliable survey tools, ensuring questions were person-centered and asked in a manner that allowed us to capture measurable information. We based the tool on recommendations from the National Quality Forum report, <u>Quality in Home and Community-Based Services to Support Community Living: Addressing Gaps in Performance Measurement.</u>

For people in the MnCHOICES Support Plan application, the tool used to assess a person's experience is called the LTSS improvement tool. More information about the tool may be found in the <u>Frequently asked questions about the new LTSS Improvement Tool</u>.

Lead agencies assign a case manager to each person receiving HCBS services and will assess their experience annually. This assessment will evaluate whether a person's experience is consistent with the standards and expectations under the settings rule and validate the provider's attestation of compliance.

The case manager administers the person's experience assessment at the person's mid-year review of the support plan or annual reassessment. We are developing the person's experience assessment as part of the LTCC reassessment and as a component of the new electronic support plan which launched in June 2017. Following training for lead agencies, we began using the experience assessment in September 2017.

This is a new initiative designed to ensure sustainability in the collection of experiential data for all people who receive HCBS services. We expect the proportion of assessments received will increase over time (in 2018 and 2019) as case managers receive training and as more case managers begin to use the electronic support plan as part of their ongoing practice. We expect initial assessment data to be available in 2018.

We will use the person's experience assessment to trigger remediation at an individual level when a person's experience differs from the requirements of the settings rule. The case manager will discuss individual remediation options with the person and document the person's desired remediation action. We will provide education and information to address any broader concerns identified by the aggregate data from the person's experience assessment. We will analyze the data more frequently during the transition period to monitor system wide trends and identify areas where further remediation is needed. We plan to analyze data to determine how a person's experience changes over time. By using the person's experience assessment, we can gather a person's feedback annually and compare data across HCBS programs and lead agencies (counties and tribal nations) in Minnesota. MN DHS will integrate this evaluation data with other data produced through the assessment process, service authorization/utilization and surveys. The goal is to demonstrate changes made at the individual, organizational and programmatic level and promote person-centered services and supports.

Strategy 10: Assessing lead agencies

Minnesota conducts reviews of all five Medicaid waiver programs and the Alternative Care program in each lead agency responsible for administering these programs (counties, tribal nations and health plans).

HCBS lead agency reviews of counties and tribal nations:

- Site visits include a review of participant case files, interviews and focus groups with staff and a review of lead agency data. MN DHS developed this review to monitor compliance with state and federal requirements, identify promising practices that improve the quality of service to HCBS participants, track local improvements and obtain feedback about MN DHS.
- The lead agency review evaluates components of person-centered planning and practices in HCBS programs. Under the <u>Person-Centered, Informed</u> Choice and Transition Protocol (PDF), lead agencies must provide people with increased choices and opportunities for community inclusion.
- We share performance measures and operational indicators during the HCBS lead agency review site visit.

We have incorporated the elements needed to monitor and enforce compliance with the settings rule into this process. Protocols and review elements may be found on the MN_DHS HCBS Lead Agency Review website.

Managed care audits:

Managed care organizations (MCOs) conduct annual audits of all of their enrollees' care plans, including people on the Elderly Waiver (EW), through the care plan audit protocol. MCOs have incorporated requirements of the Person-Centered, Informed Choice and Transition Protocol into the audit protocol. At the completion of each annual audit, MCOs report their findings to MN DHS.

Strategy 11: Assessing service gaps

As required by statute, MN DHS conducts a gaps analysis study every two years to gather data from lead agencies about the capacity and gaps in long-term services and supports and housing to support older adults, people with disabilities, children and youth with mental health conditions and adults living with mental illnesses in Minnesota.

We will use the existing national core indicator process to capture quality-of-life and community-engagement data to inform quality-assurance activities and quality-improvement priorities across the system.

VII. Milestones

Milestones are the key steps states are taking or will take to implement their statewide transition plans to comply with the home and community-based setting requirements. To assist states in managing milestone timelines, CMS created an online tracking system. When we complete a milestone, we are required to submit evidence and update the status of the milestone in the system.

Systemic-assessment and remediation milestones

Milestone	Description	Proposed end date
Completion of systemic assessment 100 percent complete	 Compare state standards to HCBS standards Identify gaps: determine whether or not state standards comply, do not comply, partially comply or are silent Identify remedial actions to address gaps 	Completed September 2016
Complete modifying rules and regulations, including provider manuals, inspection manuals, procedures, laws, qualification criteria, etc.	 Revise state licensing standards Amend policy manuals, provide training and technical assistance Implement new HCBS licensing standards/housing with services contract requirements Enforce new HCBS licensing standards/housing with services contract requirements 	Completed January 2018
Complete systemic remediation: 100 percent complete	 Tiered standards become effective through state regulatory changes and approved waiver amendments Tiered standards are implemented 	October 2019

Site-specific assessment and remediation milestones

Milestone	Description	Proposed end date
Completion of site-specific assessment	 Design provider-assessment tool to assess site-specific compliance Teach providers how to complete provider attestation Launch provider attestation Analyze data to identify settings that reported compliance, require site-specific transition plan, presumed not HCBS, opting out or did not respond 	Completed April 2018
Completion of site-specific validation and remediation of 100 percent of residential and non-residential settings	 Review "desk audit" supporting evidence submitted by provider to validate provider self-report through attestation Implement "compliance plans" for settings that are noncompliant based on desk audit to bring them into compliance 	October 2018
Incorporate results of settings analysis into final version of the STP and release for public comment	N/A	June 2019
Submit STP to CMS for final approval	N/A	December 2018
Identification of settings that will not remain in the HCBS system	Identify settings that are unable to take the necessary steps to comply with HCBS requirements	March 2019

Heightened-scrutiny milestones

Milestone	Description	Proposed end date
Identification of settings that overcome the presumption and will be submitted for heightened scrutiny and notification to provider	Complete gathering information and evidence on settings requiring heightened scrutiny that the state will present to CMS. Information and evidence will be gathered from the provider attestation, public comment, onsite assessments, provider-submitted documentation and other types of evidence as needed	March 2020
Prepare batches of evidentiary packages for submission.	Organize information and evidence referenced above into the final version of STP and release for public comment	June 2020
Submit batches of evidentiary packages for heightened scrutiny.	Determine which settings will be submitted for heightened scrutiny, notify public of these settings (public comment) and submit to CMS	October 2020

Relocation-of-people milestones

Milestone	Description	Proposed end date
Begin notification process related to settings that are not in compliance with the HCBS setting requirements	Notify people receiving services, guardians/legal representatives, providers, lead agencies and any other responsible parties identified of settings that are not in compliance with HCBS rule requirements and that relocation or alternate funding sources need to be considered	October 2020

Milestone	Description	Proposed end date
Complete notification process related to settings that are not in compliance with the HCBS setting requirements	Notify people who receive services, guardians/legal representatives, providers, lead agencies and any other responsible parties about settings that are not in compliance with HCBS rule requirements and that relocation or alternate funding sources need to be considered	March 2021
Begin beneficiary relocation or service transition process for people receiving services	Implement transition protocol	October 2021
Complete beneficiary relocation or alternate funding across all providers	Implement transition protocol	March 2022

Ongoing-compliance milestones

Milestone	Description	Proposed end date
Conduct licensing reviews to validate ongoing HCBS compliance	DHS added HCBS-specific licensing requirements to licensed residential and day services in 2017. We also added HCBS-specific requirements to housing with services statute. Implementation began in January 2018.	Ongoing
Conduct enrollment/revalidation of newly enrolling waiver providers using HCBS-specific validation processes.	DHS developed and required HCBS-specific assurance statements and web-based training modules for any newly enrolling HCBS waiver provider as of September 2018.	Ongoing
Launch person's experience assessment	N/A	November 2017

Milestone	Description	Proposed end date
Analyze data about how a person's experience changes and follow trends over time	N/A	Begin March 2019 and ongoing
Assess lead agency compliance with HCBS setting requirements	 Conduct reviews of all five Medicaid waiver programs and the Alternative Care program in each lead agency responsible for administering these programs. Monitor compliance with HCBS setting requirements (began in July, 2016) and identify promising practices to improve quality of services to HCBS participants. 	Ongoing

VIII. Appendices

Appendix A – HCBS advisory group – Organizations represented

- ARRM
- Care Providers of Minnesota
- Dakota County
- HIV Housing Coalition/Coalition for Choice in Housing/Clare Housing
- Leading Age Minnesota
- Managed Care Organizations
- Mental Health Minnesota
- Minnesota Association of County Social Service Administrators
- Minnesota Organization for Habilitation and Rehabilitation
- Minnesota State Council on Disability
- NAMI Minnesota
- Office of Ombudsman for Long-term Care
- Office of Ombudsman for Mental Health and Developmental Disabilities
- The Arc Minnesota
- The Minnesota Governor's Council on Developmental Disabilities
- Touchstone Mental Health, Minnesota Association of Community Mental Health Programs
- University of Minnesota & Minnesota Employment First Coalition
- Washington County

Appendix B: Public comments summary on Minnesota's transition plan

Public comment summaries may be found on the <u>Transition plan for home and community based settings website:</u>

- 2016 summary of public comments (PDF) (pages 52-81)
- 2018 summary of public comments (PDF)